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Directors' Report

For the quarter ended September 30, 2021

The Directors of Indus Motor Company (IMC) Limited are pleased to present the unaudited accounts of the Company for the quarter ended September 30, 2021.

Pakistan's Automobile Industry

During the quarter ended September 30, 2021, the automobile industry observed an increase in demand for automobiles due to improved economic conditions, rapid pace of economic growth and reduced financing rates during the quarter. Moreover, through Finance Act, 2021, the Government reduced Additional Customer Duty (ACD), Federal Excise Duty (FED) and Sales Tax (up to 1000cc category) on the sale of locally manufactured vehicles from July 1, 2021, resulting in a reduction of prices of locally manufactured vehicles, thereby, generating additional demand for automobiles.

However, the production of vehicles remained under pressure due to non-availability of raw material or components and semi-conductor chip shortage issue worldwide. However, the PAMA members managed well to meet the demand and were able to produce 62,159 units as compared to 32,937 units produced in the same period last year. We expect the supply chain challenges to minimize and the situation improves in upcoming quarters based on improvement in COVID-19 situation worldwide.

Consequent to increased demand during the quarter, the quarter industry wide sales for PAMA (Pakistan Automotive Manufacturers Association) members for locally manufactured Passenger Cars (PC) and Light Commercial Vehicles (LCV) vehicles increased by 84.28% to 68,889 units, as against 37,383 units sold for the same period last year.

Company Review

The Company's combined sales of Completely Knocked Down (CKD) and Completely Built-up Units (CBU) units for the first quarter ended September 30, 2021 increased by 60% to 18,855 units against 11,809 units sold in the same period last year. The market share of Indus Motor Company in the overall market stood at approximately 19.4% for the first quarter. The Company produced 16,896 units of vehicles for the three-month period, registering a 45% increase, as compared to 11,648 units produced in the same period last year.

The net sales turnover for the quarter ended September 30, 2021 increased by 91.7% to Rs. 65.55 billion as compared to Rs 34.19 billion in the same period last year, while profit after tax also increased by 194% to Rs. 5.42 billion, as against Rs. 1.85 billion achieved in the same period last year. The increase in turnover and profitability for the three-month period was mainly due to higher CKD and CBU volumes, slight decrease in cost of input materials due to lower USD / PKR exchange rate as compared to same quarter last year and increase in other income due to higher fund size, mainly on account of increase in advances from customers.

In contrast with previous quarters, the increase in volumes improved the profitability for the current quarter. The increased demand is attributable to the improved economic indicators of Pakistan and reduction in price of vehicles from July 2021 due to reduction in FED and ACD through Finance Act 2021. Moreover, the overwhelming response received from our esteemed customers for Toyota Yaris, making it the "Highest Selling Sedan in Pakistan", has also led to volume increase.

Directors' Report

For the quarter ended September 30, 2021

Keeping consistent with IMC's policy of providing customers with more options and features, the Company launched the Toyota Corolla 1.6 Special Edition in September 2021, which received an overwhelming response from customers.

Based on the above results, the Board of Directors are pleased to declare an interim cash dividend of Rs. 34.50 per share for the quarter compared to Rs 12 per share in same period last year. During the period, transactions with the related parties as disclosed in the financial statements were carried out in the ordinary course of business.

Near Term Business Outlook

The Government announced an extremely progressive Auto Policy that encourages new technologies such as Battery Electric Vehicles (BEVs) and Hybrids. The Government's consistent effort to promote the local automotive industry in the Hybrid sub-sector is noteworthy. Its intent to locally develop Hybrid Electric Vehicles (HEVs), Plug-in Hybrids (PHEVs), and Battery Electric Vehicles (BEVs) to mitigate climate change and reduce dependency on oil imports is appreciated. The Government also reduced the levy of FED, sales tax and ACD on locally manufactured vehicles which greatly boosted the demand in auto-sector. However, in case of Double Cabin pickup vehicles, the Government appears to have missed the reduction of FED in Finance Act 2021, thereby creating disparity, and we anticipate that the Government should consider reduction of Federal Excise Duty on Double Cabin vehicles to remove this disparity. The structure of duties and taxes remains a vital factor in determining prices of vehicles, and any change thereon may affect demand of vehicles in future period.

In the last week of September 2021, State Bank of Pakistan (SBP) has introduced stringent rules on auto loans in order to tighten consumer lending for imported vehicles and locally manufactured vehicles of more than 1000cc. Key changes in the regulations includes reduction in maximum tenure of auto finance from 07 to 05 years, increase in minimum down payment from 15% to 30%, limiting maximum auto financing limit available per person to 3 million and a complete ban on financing options on imported (new or used) vehicles. The said regulations will likely impact the overall market potential for the FY 2022.

During the quarter, the trade deficit widened over 100 percent to an alarming \$11.66 billion from \$5.81 billion in the same period of last fiscal year. The country's current account deficit has increased significantly, due to the continuously ballooning trade deficit. The surge comes amidst booming demand which is drawing in imports, however this gap could widen even further in coming months, as the economy gradually recovers from the coronavirus impact. This could increase pressure on the country's balance of payment and exchange rate in the months to come. It is to be noted that since mid-May 2021, the rupee has been shedding its worth without any respite.

The continuous depreciation of Pak Rupee against US\$ and JPY, rising inflation and international commodity prices will continue to be vital factors that have an impact on the future financial statements of the Company. With time, it is becoming unbearable for the industry to absorb the pressure of rising input cost of materials. While the industry works hard to try and sustain product prices, given the rising costs and economic conditions, costs may have to be passed on to consumers sooner or later, which may reduce growth of the industry to a certain extent.

Directors' Report For the quarter ended September 30, 2021

Your Company remains committed to its 'Customer First' philosophy that demands a high level of contribution, dedication and efficiency from all levels in the Company to ensure maximum customer satisfaction throughout the supply chain. This is the cornerstone of the 'Toyota Way' and critical for the continued long-term success of the Company.

Acknowledgement

We are grateful to our customers for their continued patronage of our products and wish to acknowledge the efforts of the entire IMC team, including our staff, vendors, dealers and all business partners, for their untiring efforts in these challenging times and look forward to their continued support.

We bow to the Almighty, and pray for His blessings, forgiveness and guidance.

On behalf of the Board of Directors.

October 25, 2021, Karachi.

Ali Asghar Jamali **Director & Chief Executive**

Shinji Yanagi Vice Chairman & Director

دائر يكٹرزر يورٹ برائے سەمابى مىختتمە 30 ستمبر، 2021

انڈس موڑ کمپنی(آئی ایم سی) کےڈائر کیٹرز 30 ستمبر، 2021 کوختم ہونے والی سہ ماہی کیلئے کمپنی کےغیر پڑتال شدہ کھاتوں (اکاوُنٹس) کو پیش کرنے میں مسرت محسوں کرتے ہیں۔

پاکستان کی آٹو موبائل انڈسٹری 30 ستمبر، 2021 کوختم ہونے والی سہ ماہی کے دوران آٹو موبائل انڈسٹری میں بہتر معاشی حالات، اقتصادی ترقی کی تیز رفتار اور فنانسنگ کی شرحوں میں کمی کے نتیجہ میں گاڑیوں کی طلب میں اضافہ دیکھا گیا۔ مزید برآں، حکومت نے فنانس ایک 2021 کے ذریعے کیم جولائی 2021 سے مقامی سطح پر تیار ہونے والی گاڑیوں (1000 سی سی تک) کی فروخت پر اضافی سٹم ڈیوٹی (ایس ڈی) اور فیڈ رل ایکسا نزڈیوٹی (ایف ای ڈی) اور سیزئیکس میں کمی کی جس کے باعث مقامی سطح پر تیار ہونے والی گاڑیوں کی قیتوں میں کمی سے گاڑیوں کی طلب میں اضافہ ہوا۔

تاہم دنیا بحرمیں خام مال یا پرزہ جات کی عدم دستیابی اور سیمی کنڈ کیٹر چپ کی قلت کے مسئلے کے باعث گاڑیوں کی پیداوار دباؤ کا شکارر ہی۔تاہم پی اےایم اے کے اراکین نے گاڑیوں کی طلب کو بہتر انداز میں پورا کیا اور گزشتہ سال کی اسی مدت کے 32,937 یونٹوں کے مقابلے میں 62,159 گاڑیوں کو تیار کرنے میں کا میاب رہے۔ہم تو قع کرتے ہیں کہ آنے والی سہ ماہیوں میں ملک بھر میں کورونا کی بہتر صورتحال کی بنیاد پر سپلائی چین کے چیلنجز کو کم کرنے اور مجموعی صورتحال میں بہتر آئے گی۔

سہ ماہی کے دوران طلب میں اضافہ کے نتیجہ میں سہ ماہی کے دوران پی اے ایم اے (پا کستان آٹو موٹیو مینو فیکچررز ایسوسی ایشن) کیلیئے مقامی طور پر تیار کردہ PC اور LCV گاڑیوں کی صنعتی فروخت گزشتہ سال کی 37,383 یونٹس فروخت کے مقالبے میں 68,889 یونٹس رہی جو مارکیٹ میں 84.28 فیصد اضافہ کو خاہر کرتا ہے۔

سمپنی کا جائزہ سمپنی کی 30 ستمبر،2021 کوشتم ہونے والی کپہلی سہ ماہی کیلئے سس کے ڈی اور سی بی یوگاڑیوں کی فروخت 60 فیصداضا فہ ΤΟΥΟΤΑ

کے ساتھ گزشتہ سال کی اسی مدت کی 11,809 یونٹس کی فروخت کے مقابلے میں 18,855 یونٹس رہی۔ پہلی سہ ماہی کیلئے انڈس موٹر کمپنی کا مجموعی مارکیٹ میں حصہ تقریباً 19.4 فیصد رہا۔ کمپنی نے تین ماہ میں 16,896 گاڑیاں تیار کیں جو 45 فیصدا ضافہ کو ظاہر کرتا ہے جبکہ گزشتہ سال کی اسی مدت میں 11,648 گاڑیاں تیار کی گئی تھیں۔

30 ستمبر،2021 کواختمام پذیر سه ماہی کیلئے کمپنی کی خالص فروخت 65.55 ملین روپے رہی جوگز شتہ سال کی اسی مدت کے1.92 ملین روپ کے مقابلے میں 91.7 فیصدزیا دہ رہی جبکہ بعداز ٹیکس منافع 194 فیصداضا فد سے ساتھ گز شتہ سال کے1.85 ملین روپ کے مقابلے میں 5.42 ملین روپ رہا۔ تین ماہ کے لئے آمدن اور منافع میں اضافہ کی بڑی وجو ہات میں سی کے ڈی اوری بی یوکا زیادہ جم ،گز شتہ سال کی اسی سه ماہی کے مقابلے میں ڈالر / روپ کے ایکس چینچ ریٹ کے باعث ان پٹ میٹریل کی لاگت میں معمولی سے کمی ،صارفین کی طرف سے گاڑیوں کی خریداری کیلئے دی جانے والی ایڈ دانس رقوم میں

گزشتہ سہ ماہیوں کے مقابلے میں جم میں اضافہ سے موجودہ سہ ماہی کیلئے منافع بہتر ہوا۔گاڑیوں کی طلب میں اضافہ پاکستان میں معاشی اشاریوں میں بہتری اور فنانس ایکٹ 2021 کے ذریعے ایف ای ڈی اور اے تی ڈی میں کمی کی وجہ سے جولائی 2021 سے گاڑیوں کی قیتوں میں کمی بڑی وجہ ہے ۔مزید برآں ٹو یوٹایارس کیلئے ہمارے معزز صارفین کی طرف سے شاندار حوصلہ افزائی نے اسے پاکستان میں سب سے زیادہ فروخت ہونے والی سیڑان بنایا جس سے جم میں اضافہ ہوا

صارفین کومزید آپشنزادر خصوصیات کی فراہمی کیلئے آئی ایم میں کی پالیسی کے تسلسل میں کمپنی نے تمبر 2021 کوٹو لیٹا کر ولا1.1 سپیش ایڈیشن لائچ کیا۔صارفین کی طرف سے اسے بے حد سراہا گیا۔ ند کورہ بالا نتائج کی بنیاد پر بورڈ آف ڈائر کیٹرز سہ ماہی کیلئے 34.50 روپے فی حصص کے عبوری نفذ منافع کا اعلان کرنے میں مسرت محسوں کرتے ہیں جبکہ گزشتہ سال کی اسی مدت میں بی منافع 12 روپے فی حصص تھا۔ اس مدت کے دوران متعلقہ فریقین کے ساتھ تمام قسم کالین دین کاروبار کے معمول کے طریق کار میں کیا گیا ہے جس کا مالیاتی گوشوارے میں ذکر کیا گیا ہے

مستقتبل کا کاروباری جائزہ حکومت نے کافی حد تک ترقی پیندانہ آٹو پالیسی کا اعلان کیا جو بیڑی الیکٹرک وہیکلز (بی ای دیز)ادر ہائبر ڈجیسی نئ ٹیکنالوجیز کے استعال کی حوصلہ افزائی کرتی ہے ۔حکومت کی طرف سے ہائبر ڈکے ذیلی شعبہ میں گاڑیوں کی مقامی صنعت کوفروغ دینے ک تسلسل کے ساتھ کوشش قابل ذکر ہیں۔ حکومت کی طرف سے ہائبر ڈبرتی گاڑیوں (ایچ ای ویز)، پلک ان ہائبر ڈز (پی ایچ ای ویز) اور بیٹری سے چلنے والی برتی گاڑیوں (بی ای ویز) کی مقامی سطح پر تیاری کا مقصد موسمیاتی تغیر کے اثر ات اور تیل ک درآمد کے انحصار کوکم کرنا ہے۔ حکومت نے مقامی سطح پر تیار کردہ گاڑیوں پرایف ای ڈی، سیز ٹیکس اور اے تی ڈی میں بھی کمی کی جس سے طلب میں بہت زیادہ اضافہ ہوا لیکن ایسا لگتا ہے حکومت فنانس ایک 2021 میں ڈبل کیبن پک اپ گاڑیوں پر فیڈ رل ایکسائز ڈیوٹی کم کرنا بھول گی جس سے تفاوت پیدا ہوئی۔ ہم امید کرتے ہیں حکومت اس فرق کوختم کرنے کیلے ڈبل عضر ہے اس لیے اس نے میں کہ قدی میں کمی پر خور کر ہے گی ۔ ڈیوٹیز اور ٹیکسوں کا ڈھانچہ گاڑیوں کی قیمتوں کے تعین میں اہم عضر ہے اس لیے اس میں سی قسم کی تبدیلی مستقتبل میں گاڑیوں کی طلب کو متاثر کر سکتی ہے۔

ستمبر 2021 کے آخری ہفتے میں اسٹیٹ بینک آف پاکستان (ایس بی پی) نے آٹو قرضوں پر سخت قوانین متعارف کرائے تا کہ درآ مدشدہ گاڑیوں اور 1000 سی سے زائد مقامی سطح پر تیار کردہ گاڑیوں کیلئے صارفین کو قرضوں کی فراہمی کے حوال سے شرائط کو تخت کیا جاسکے قواعد وضوابط میں اہم تبدیلیوں میں آٹو فنانس کی زیادہ سے زیادہ مدت کو 7 سال سے 5 سال تک کم کرنا، کم سے کم ڈاؤن چیمنٹ میں 15 فیصد سے 30 فیصد اضافہ، آٹو فنانسنگ کو محدود کرتے ہوئے فی شخص 30 لا کھروپ تک قرضے کی فراہمی اور درآمد (نئی اور استعال شدہ) گاڑیوں پر فنانسنگ آپشز پر کممل پابندی شامل ہیں۔

سەمابى كەدران تجارتى خسارە100 فيصد سەبر ھركر11.66 بلىن ۋالر ہو گيا جبكه گزشتە مالى سال كى اسى مدت ميں بيرخسارە 5.81 بلين ۋالر تقار تسلسل كساتھ بر ھتے ہوئے تجارتى خسار بے كے باعث پاكستان كرنٹ اكاؤنٹ خسار بے ميں بھى خاطر خواہ اضافہ ہوا۔ بياضافه بڑھتى ہوئى طلب كے درميان وقوع پذير يہوا جو درآمدات ميں اضافه كاباعث بن رہى ہےتا ہم آنے والے مہينوں ميں بيفرق مزيد برٹر ھسكتا ہے كيونكه ملكى معيشت كورونا وائرس كے اثرات سے آہسته ابہر آرہى ہے۔اس سے آنے والے مہينوں ميں پاكستان كى ادائيكى كے توازن اوراكيس چينچ ريٹ پر دباؤ ميں اضافہ ہوسكتا ہے۔ بير بات

امر یکی ڈالراور جاپانی ین کے مقابلے میں پاکستان کی روپے کی قدر میں مسلسل کی ،افراط زرمیں اضافہ اور عالمی اشیاء ضرور بیک قیمتیں وہ اہم عوامل ہیں کمپنی کے متقبل کے مالیاتی گوشوارے پر اثر انداز ہوں گے ۔وقت گزرنے کے ساتھ ساتھ انڈسٹر می کیلئے میٹریل کی بڑھتی ہوئی ان پٹ لاگت کے دباؤ کو برداشت کرنا مشکل ہوتا ہوجار ہا ہے۔اگر چہ انڈسٹر کی مصنوعات ک قیمتوں کو برقرارر کھنے کی پوری کوشش کرتی ہے تاہم بڑھی ہوئی لاگتوں اور معاشی صورتحال کے باعث ان لاگتوں کا بوجھ جلدیا بد برصارفین پرڈ الناہو گا جس سے انڈسٹری کی پیدادار مخصوص حد تک کم ہو کتی ہے۔

آپ کی کمپنی'' پہلےصارف' کے فلسفے پریختی سے کاربند ہے جو کمپنی میں تمام افراد سے محنت ہگن اور موثر کارکردگی کا متقاضی ہے تا کہ پوری سپلائی چین میں صارفین کے زیادہ سے زیادہ اطمینان کو یقینی بنایا جا سکے۔ یہ ''ٹو یوٹا طریقہ کار'' کی بنیاد اور کمپنی ک مسلسل طویل کا میابی کیلئے نہایت ضروری ہے۔

اظہارتشکر ہمیشہ کی طرح ہم اپنے صارفین کے شکر گزار ہیں کہ انہوں نے ہماری مصنوعات پر سلسل اعتاد کیا۔ہم آئی ایم سی کی پوری ٹیم بشمول اسٹاف، وینڈرز،ڈیلرز اور تمام برنس پارٹٹر کی مشکل وقتوں میں انتقاب محنت کو سراہنا چاہتے ہیں اور امید کرتے ہیں کہ ان کا مسلسل ساتھ حاصل رہے گا۔

ہم ربعظیم کے شکر گزار ہیں اوراس کی برکتوں سمیت رہنمائی کیلئے دعا گو ہیں۔

منجانب بورڈ آف ڈائر یکٹرز

25 اكتوبر،2021

کرا چی

₽.V. علىاصغرجمالي چف ایگزیکٹو

871 ش جی پاناگی وائس چيئر مين وڈ ائر يکٹر

Condensed Interim Statement of Financial Position

As at September 30, 2021

ASSETS		Note	September 30 2021 (Unaudited)	June 30 2021 (Audited)
Non-current Assets 5 15,351,904 15,769,862 Property plant and equipment 5 15,351,904 39,784 Long-term loans and advances 10,020 10,020 10,020 Long-term loans and advances 10,020 10,020 10,020 Long-term deposits 2,00,053 2,2171,039 19,194,251 Deferred taxation - net 244,239 22,171,039 19,194,251 Stores and spares Stock-in-trade 21,302,920 2,248,961 517,138 Stock-in-trade 21,302,920 2,044,730 6,177,142 6,263,003 Short-term investments 7 105,828,986 2,004,730 6,263,003 Short-term investments 7 105,828,986 2,009,797 108,822,447 Cash and bank balances 7 108,424,443 2,009,797 108,424,434 2,009,797 Short-term investments 7 108,424,413 14,711,565 144,211,565 144,211,565 144,211,565 144,211,565 144,211,565 144,211,565 144,211,565 144,211,565 145,214,255	ASSETS		(Rupees i	n '000)
Current Assets 418,433 420,105 Stores and spares 2,044,730 2,2,28,961 2,2,28,961 Loans and advances 5,017,132 36,999 109,996 517,132 36,699 Accrued refum 30,713 36,999 109,996 105,822,988 2,034,730 109,996 Other receivables 7 788,762 983,119 105,822,988 2,039,797 TOTAL ASSETS 133,424,443 114,711,565 160,595,482 133,905,816 EQUITY Share Capital 113,902,2021: 500,000,000) ordinary shares of Rs 10 each 5,000,000 5,000,000 Issued, subscribed and paid-up capital 786,000 49,971,304 47,415,465 IABILITIES 20,398 2,021,465 148,433 144,215,465 Long term kontion of deferred revenue 2,011 36,023 148,433 144,215,465 Long term kontion of deferred revenue 380,757 304 47,415,465 37,45,433 Current Liabilities 32,234 149,573 373,303 3745,433 Current portion of deferred revenue	Non-current Assets Property, plant and equipment Intangible assets Long-term loans and advances Long-term deposits Long-term investments	-	34,818 14,667 10,020 6,415,391 344,239	39,784 16,857 10,020 3,127,175 230,553
EQUITY Share Capital Authorised capital 500,000,000 (June 30, 2021: 500,000,000) ordinary shares of Rs 10 each 5,000,000 5,000,000 Issued, subscribed and paid-up capital 78,600,000 (June 30, 2021: 78,600,000) ordinary shares of Rs 10 each Reserves 786,000 49,971,304 786,000 47,415,465 LABILITIES 50,757,304 47,415,465 Non-Current Liabilities Long term loan Deferred government grant Gas Infrastructure Development Cess payable 8 491,853 2,011 589,837 6,023 Current Liabilities Current portion of deferred revenue Current portion of Gas Infrastructure Development Cess payable 380,757 1,650 27,226 3,194,391 30,287,714 330,370 330,370 330,287,714 34,393,333,370 330,370 330,370 330,370 330,370 330,370 330,370 330,370 330,370 330	Stores and spares Stock-in-trade Trade debts - unsecured Loans and advances Short-term prepayments Accrued return Other receivables Short-term investments Cash and bank balances	7	418,433 21,302,920 2,044,730 6,167,142 30,713 178,202 798,762 105,828,988 1,654,553 138,424,443	420,105 22,288,961 517,138 6,263,003 36,999 109,996 983,119 82,052,447 2,039,797 114,711,565
Share Capital Authorised capital 500,000,000 (June 30, 2021: 500,000,000) ordinary shares of Rs 10 each 5,000,000 5,000,000 Issued, subscribed and paid-up capital 78,600,000 (June 30, 2021: 78,600,000) ordinary shares of Rs 10 each Reserves 786,000 49,971,304 LIABILITIES 48,201,465 Non-Current Liabilities Long term loan Deferred government grant Gas Infrastructure Development Cess payable 8 491,853 2,011 92,394 589,837 6,023 149,573 Current Liabilities Current portion of long term loan Current portion of deferred revenue Current portion of deferred revenue Current portion of deferred government grant Current portion of deferred government grant Current portion of deferred government grant Current portion of deferred revenue Current portion of deferred revenue Current portion of deferred government grant Current portion of deferred government grant Current portion of deferred revenue Current portion of deferred government grant Current portion of deferred revenue Current portion deferred revenue Current portion deferred reve	TOTAL ASSETS		160,595,482	133,905,816
Long term loan 8 491,853 589,837 Deferred government grant 2,011 6,023 149,573 Gas Infrastructure Development Cess payable 92,394 149,573 745,433 Current Liabilities 586,258 745,433 586,258 745,433 Current portion of long term loan 1,650 3,799 373,303 3,799 Current portion of deferred government grant 2011 330,370 373,303 3,799 Current portion of deferred government grant 242,525 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,522 41,526,776 30,288,196 51,266,776 51,266,776 51,266,776 5,620,272 30,288,196 51,266,776 2,620,272 109,251,920 84,958,918 51,262,772 2,620,272 84,958,918 51,265,776 2,620,272 2,620,272 84,958,918 51,265,776 2,620,272 2,620,272	Share Capital Authorised capital 500,000,000 (June 30, 2021: 500,000,000) ordinary shares of Rs 10 each Issued, subscribed and paid-up capital 78,600,000 (June 30, 2021: 78,600,000) ordinary shares of Rs 10 each Reserves		786,000 49,971,304	786,000 47,415,465
Current portion of long term loan 380,757 Current portion of deferred revenue 1,650 Current portion of deferred government grant 27,226 Current portion of Gas Infrastructure Development Cess payable 3,194,391 Dividend payables 30,298,714 Advances from customers and dealers 71,876,123 Taxation - net 3,430,534	Long term loan Deferred government grant	8	2,011 92,394	6,023 149,573
101AL EQUIT AND LIADILITIES	Current portion of long term loan Current portion of deferred revenue Current portion of deferred government grant Current portion of Gas Infrastructure Development Cess payable Dividend payable Trade payables, other payables and provisions Advances from customers and dealers Taxation - net		1,650 27,226 42,525 3,194,391 30,298,714 71,876,123 3,430,534 109,251,920	3,799 34,680 41,522 330,370 30,288,196 51,266,776 2,620,272 84,958,918
	TOTAL EQUITY AND LIABILITIES		160,595,482	133,905,816

CONTINGENCIES AND COMMITMENTS

9

The annexed notes 1 to 21 form an integral part of this condensed interim financial information.

Mohammad Ibadullah Chief Financial Officer

Shinji Yanagi

Shinji Yanagi Vice Chairman & Director

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Condensed Interim Profit and Loss Account

For the quarter ended September 30, 2021 (unaudited)

		Quarte	r ended
		September 30	September 30
	Note	2021	2020
		(Rupees	s in '000)
Revenue from contracts with customers	10	65,552,015	34,194,928
Cost of sales	11	(58,479,712)	(31,906,778)
Gross profit		7,072,303	2,288,150
Distribution expenses		(455,529)	(226,027)
Administrative expenses		(466,572)	(316,072)
Other operating expenses		(19,275)	(8,655)
		(941,376)	(550,754)
		6,130,927	1,737,396
Workers' Profit Participation Fund and Workers' Welfare Fund		(466,768)	(146,112)
Profit from operations		5,664,159	1,591,284
Other income	13	2,047,214	1,088,536
		7,711,373	2,679,820
Finance cost		(28,546)	(34,092)
Profit before taxation		7,682,827	2,645,728
Taxation		(2,258,088)	(800,358)
Profit after taxation		5,424,739	1,845,370
Earnings per share - basic and diluted (Rupees)		69.02	23.48

The annexed notes 1 to 21 form an integral part of this condensed interim financial information.

Mohammad Ibadullah Chief Financial Officer

Shinji Yanagi Vice Chairman & Director

Condensed Interim Statement of Comprehensive Income

For the quarter ended September 30, 2021 (unaudited)

	Quarter ended		
	September 30	September 30	
	2021	2020	
	(Rupees	s in '000)	
Profit after taxation for the period	5,424,739	1,845,370	
Items that may be reclassified subsequently to profit or loss	-	-	
Items that will not be subsequently reclassified to profit or loss	-	-	
Total comprehensive income for the period	5,424,739	1,845,370	

The annexed notes 1 to 21 form an integral part of this condensed interim financial information.

Mohammad Ibadullah Chief Financial Officer

Shinji Yanagi Vice Chairman & Director

Condensed Interim Statement of Cash Flows

For the quarter ended September 30, 2021(unaudited)

		Quarter ended	
		Septem	iber 30
	Note	2021	2020
		(Rupees	in '000)
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations Net increase / (decrease) in long-term loans and advances Workers' profit participation fund Compensation paid on advances received from customers Income tax paid Net cash inflow from operating activities	14	27,072,710 4,202 4,318 (232,224) (1,561,507) 25,287,499	23,374,197 (1,368) (2,236) (432,681) 22,937,912
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment and intangible assets Proceeds from disposal of property, plant and equipment Interest received on bank deposits and Term Deposit Receipts Interest received on Pakistan Investment Bonds Investment in listed mutual fund units Proceeds from redemption of listed mutual fund units Investment in Pakistan Investment Bonds Gain on trade of Pakistan Investment Bonds Dividend Income from listed mutual fund units Gain on trade of investment in Market Treasury Bills Net cash outflow on investing activities		(436,509) 53,531 250,661 93,115 (1,666,900) 2,510,567 (3,288,217) 80,626 182,864 1,193,052 (1,027,209)	(428,463) 55,427 212,520 (10,300,000) 2,303,941 - 571,177 117,368 561,704 (6,906,326)
	ſ	(4 880)	(57 700)
Dividends paid Long-term loan installments paid		(4,880) (101,996)	(57,728) (6,718)
Long-term loan received		(101,990)	411,984
Net cash inflow from / (outflow on) financing activities	l	(106,876)	347,538
Net increase in each and each an inclusion the name		24,153,414	16,379,124
Net increase in cash and cash equivalents during the period		24,100,414	10,379,124
Cash and cash equivalents at the beginning of the period		71,477,141	41,865,896
Cash and cash equivalents at the end of the period	15	95,630,555	58,245,020

The annexed notes 1 to 21 form an integral part of this condensed interim financial information.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali

Chief Executive

Shinji Yanagi Vice Chairman & Director

Condensed Interim Statement of Changes in Equity

For the quarter ended September 30, 2021(unaudited)

	Share Capital		Res	erves		
		Capital Revenue				
	lssued, - subscribed and paid-up	Premium on issue of ordinary shares	General reserve	Unappro- priated profit	Sub-Total	Total
			(Rupees	; in '000)		
Balance as at July 1, 2020	786,000	196,500	36,451,050	3,735,841	40,383,391	41,169,391
Total comprehensive income for the quarter ended September 30, 2020	-	-	-	1,845,370	1,845,370	1,845,370
Transfer to general reserve for the year ended June 30, 2020 appropriated subsequent to year end	-	-	3,000,000	(3,000,000)	-	-
Transactions with owners Final dividend @ 7% for the year ended June 30, 2020 declared subsequent to year end	-	-	-	(550,200)	(550,200)	(550,200)
Balance as at September 30, 2020	786,000	196,500	39,451,050	2,031,011	41,678,561	42,464,561
Balance as at July 1, 2021	786,000	196,500	39,451,050	7,767,915	47,415,465	48,201,465
Total comprehensive income for the quarter ended September 30, 2021	-	-	-	5,424,739	5,424,739	5,424,739
Transfer to general reserve for the year ended June 30, 2021 appropriated subsequent to year end	-	-	4,500,000	(4,500,000)	-	-
Transactions with owners Final dividend @ 365% for the year ended June 30, 2021 declared subsequent to year end	-	-	-	(2,868,900)	(2,868,900)	(2,868,900)
Balance as at September 30, 2021	786,000	196,500	43,951,050	5,823,754	49,971,304	50,757,304

The annexed notes 1 to 21 form an integral part of this condensed interim financial information.

Mohammad Ibadullah Chief Financial Officer

Shinji Yanagi Vice Chairman & Director

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the quarter ended September 30, 2021 (unaudited)

1 THE COMPANY AND ITS OPERATIONS

Indus Motor Company Limited (the Company) was incorporated in Pakistan as a public limited company in December 1989 and started commercial production in May 1993. The shares of the Company are quoted on the Pakistan Stock Exchange.

The Company was formed in accordance with the terms of a Joint Venture agreement concluded amongst certain House of Habib companies, Toyota Motor Corporation and Toyota Tsusho Corporation for the purposes of assembling, progressive manufacturing and marketing of Toyota vehicles. The Company also acts as the sole distributor of Toyota and Daihatsu vehicles in Pakistan and has a license for assembling, progressive manufacturing and marketing of Toyota vehicles.

The registered office and factory of the Company is situated at Plot No. NWZ/1/P-1, Port Qasim Industrial Estate, Bin Qasim, Karachi.

2 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

- **2.1** These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
 - International Accounting Standard (IAS) 34, 'Interim Financial Reporting', issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

These condensed interim financial information do not include all the information and disclosures required in a full set of financial statements and should be read in conjunction with the annual published financial statements of the Company for the year ended June 30, 2021.

2.2 These condensed interim financial statements comprise of condensed interim statement of financial position as at September 30, 2021, condensed interim statement of profit or loss, condensed interim statement of other comprehensive income, condensed interim statement of changes in equity, condensed interim statement of cash flows and notes thereto for the quarter ended September 2021 have neither been reviewed nor audited.

The comparative statement of financial position presented in these condensed interim financial statements as at June 30, 2021 has been extracted from the annual audited financial statements of the Company for the year ended June 30, 2021. The comparative condensed interim statement of profit or loss, condensed interim statement of other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows together with the notes thereto for the quarter ended September 30, 2020 have been extracted from the condensed interim financial statements of the Company for the quarter then ended, which were neither subjected to review nor audited.

For the quarter ended September 30, 2021 (unaudited)

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- **3.1** The accounting policies and methods of computation of balances adopted in the preparation of these condensed interim financial statements are the same as those applied in the preparation of the annual published financial statements of the Company for the year ended June 30, 2021 except for those disclosed in note 3.2.
- 3.2 Changes in accounting standards, interpretations and amendments to published accounting and reporting standards

3.2.1 Standards, interpretations and amendments to published approved accounting standards that are effective

There are certain other new standards, interpretations and amendments to accounting and reporting standards which are mandatory for the Company's accounting periods beginning on or after July 1, 2021 but are considered not to be relevant or have any significant effect on the Company's financial reporting and therefore, have not been disclosed in these condensed interim financial statements.

3.2.2 Standards, interpretations and amendments to published approved accounting standards that are not yet effective but relevant

There are certain new standards, interpretations and amendments to accounting and reporting standards that will be mandatory for the Company's annual accounting periods beginning on or after July 1, 2021 but are considered not to be relevant or have any significant effect on the Company's financial reporting and therefore, have not been disclosed in these condensed interim financial statements.

4 SIGNIFICANT ACCOUNTING ESTIMATES, JUDGMENTS AND FINANCIAL RISK MANAGEMENT

The preparation of these condensed interim financial statements is in conformity with the approved accounting standards as applicable in Pakistan for interim reporting which requires management to make estimates, assumptions and use judgments that affect the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgments are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revision to accounting estimates are recognised prospectively commencing from the period of revision.

Judgments and estimates made by the management in the preparation of these condensed interim financial statements are the same as those applied to the financial statements as at and for the year ended June 30, 2021.

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements as at and for the year ended June 30, 2021.

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the quarter ended September 30, 2021 (unaudited)

		September 30	June 30,
		2021	2021
		(Unaudited)	(Audited)
5	PROPERTY, PLANT AND EQUIPMENT	(Rupees	in '000)
	Operating assets	13,971,969	14,653,657
	Capital work-in-progress	1,379,935	1,116,205
		15,351,904	15,769,862

5.1 Details of additions and disposals during the period are as follows:

	Additions (at cost)		Disposals (at cost)	
-	Quarter	ended	Quarter ended	
	Septem	ber 30	Septemb	er 30
	2021	2020	2021	2020
-		(Rupees ii	n '000)	
Tangible - Owned				
Buildings on leasehold land:				
Factory	741	53,092	222	-
Others	22,239	-	-	-
Plant and machinery	46,306	254,424	8,210	-
Motor vehicles	75,310	28,425	50,529	61,437
Furniture and fixtures	228	2,844	83	37
Office equipment	12,288	2,457	260	323
Computers and related accessories	9,879	2,769	1,726	1,373
Tools and equipment	3,369	61,146	-	-
Jigs, moulds and related equipment	391	39,028	-	-
-	170,750	444,185	61,030	63,171
Intangible assets				
Computer software	2,029	-	-	-

5.1.1 Additions to owned assets include transfers from capital work-in-progress amounting to Rs 83.466 million (September 30, 2020: Rs 411.667 million).

For the quarter ended September 30, 2021 (unaudited)

		September 30 2021 (Unaudited)	June 30, 2021 (Audited)
		(Rupees i	n '000)
6	LONG TERM INVESTMENT		
	Amortized Cost		
	Government securities		
	- Pakistan Investment Bonds (PIBs)	6,415,391	3,127,175
		6,415,391	3,127,175
7	SHORT TERM INVESTMENTS		
•			
	Amortized Cost		
	- Term Deposit Receipts (TDRs)	25,000,000	32,000,000
	At fair value through profit or loss		
	- Government securities - Market Treasury Bills	68,976,002	37,437,344
	- Listed Mutual Fund Units	11,852,986	12,615,103
		105,828,988	82,052,447
8	LONG TERM LOAN		
	Loan Under financing scheme		
	- Refinance scheme for renewable energy	349,847	359,843
	 Refinance scheme for payment of wages and salaries to employees 	522,763	603,297
		872,610	963,140
	Less: Current Portion		
	- Refinance scheme for renewable energy	(39,983)	(39,983)
	 Refinance scheme for payment of wages and salaries to employees 	(340,774)	(333,320)
		(380,757)	(373,303)
		491,853	589,837

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the quarter ended September 30, 2021 (unaudited)

9 CONTINGENCIES AND COMMITMENTS

9.1 Contingencies

- **9.1.1** The status of contingencies as disclosed in annual financial statements of the Company for the year ended June 30, 2021 has remained unchanged.
- **9.1.2** As at September 30, 2021, the claims not acknowledged as debt by the company amounts to Rs 2,058.862 million (June 30, 2021: Rs 2,058.862 million).
- **9.1.3** Outstanding bank guarantees as at September 30, 2021 amounted to Rs 20,701.528 million (June 30, 2021: Rs 19,166.608 million). This includes an amount of Rs 5,286.835 million (June 30, 2021: Rs 4,939.347 million) in respect of bank guarantees from a related party.

9.2 Commitments

- **9.2.1** Commitments in respect of capital expenditure as at September 30, 2021 aggregate to Rs 1,377.405 million (June 30, 2021: Rs 1,225.474 million).
- 9.2.2 Commitments in respect of letters of credit, other than for capital expenditure, as at September 30, 2021 amounted to Rs 8,882.931 million (June 30, 2021: Rs 7,493.812 million). The above letters of credit include an amount of Rs 588.532 million (June 30, 2020: Rs 1,402.745 million) availed from a related party.

For the quarter ended September 30, 2021 (unaudited)

		Quarter ended		
		September 30 2021	September 30 2020	
		(Rupee	es in '000)	
10	REVENUE FROM CONTRACTS WITH CUSTOMERS			
	Manufacturing			
	Gross sales	78,265,673	40,738,582	
	Sales tax	(11,360,549)	(5,922,050)	
	FED	(2,453,428)	(1,385,723)	
		64,451,696	33,430,809	
	Commission	(1,337,448)	(683,854)	
	Discounts	(3,327)	(1,799)	
	Compensation on advances from customers	(384,333)	(96,679)	
	Manufacturing net sales	62,726,588	32,648,477	
	Trading			
	Gross sales	3,558,054	1,994,590	
	Sales tax	(499,368)	(308,479)	
		3,058,686	1,686,111	
	Commission	(73,724)	(41,995)	
	Discounts	(159,535)	(97,665)	
	Trading net sales	2,825,427	1,546,451	
	Net sales	65,552,015	34,194,928	
11	COST OF SALES			
	Manufacturing	56,399,897	30,774,059	
	Trading	2,079,815	1,132,719	

31,906,778

58,479,712

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the quarter ended September 30, 2021 (unaudited)

12 SEGMENT REPORTING

	(Un-audited)				(Un-audited)	
	Quarter en	ded September	30, 2021	Quarter en	ded September	r 30, 2020
	Manufacturing	Trading	Total	Manufacturing	Trading	Total
			(Rupees i	n '000)		
Net sales	62,726,588	2,825,427	65,552,015	32,648,477	1,546,451	34,194,928
Gross Profit	6,326,691	745,612	7,072,303	1,874,418	413,732	2,288,150
Profit from operations	4,980,627	683,532	5,664,159	1,219,054	372,230	1,591,284

13 OTHER INCOME

	Quarter ended September 30		
	2021	2020	
	(Rupees i	n '000)	
Income from Financial Assets			
Return on bank deposits	318,951	177,031	
Net gain on investment in listed mutual funds units	43,120	22,253	
Dividend income from listed mutual fund units	221,297	117,368	
Gain on trade of investment in Pakistan Investment Bonds	80,626	71,039	
Interest income on Pakistan Investment Bonds	93,031	-	
Interest income on Market Treasury Bills	24,718	-	
Gain on trade of investment in Market Treasury Bills	656,086	257,325	
Unrealized gain on investment in Market Treasury Bills	512,250	304,379	
Income from Non Financial Assets			
Agency Commission income - net of expenses	4,829	2,474	
Others	92,306	136,667	
	2,047,214	1,088,536	

For the quarter ended September 30, 2021(unaudited)

			Quarter ended	
		-	Septem	
		Note		2020
			(Rupees	in '000)
14	CASH GENERATED FROM / (USED IN) OPERATIONS			
	Profit before taxation		7,682,827	2,645,728
	Adjustment for non-cash charges and other items: Depreciation Amortization Provision for doubtful debts Gain on disposal of operating fixed assets Net gain on investments in listed mutual fund units Dividend income from listed mutual fund units Dividend income from listed mutual fund units Net unrealised gain on foreign exchange contracts - fair value hedge Return on bank deposits Gain on trade of investment in Pakistan Investment Bonds Interest income on Pakistan Investment Bonds Gain on trade of investment in Market Treasury Bills Unrealized gain on investment in Market Treasury Bills Charge in respect of Workers' Profit Participation Fund Charge in respect of Workers' Welfare Fund Interest expense on long term Ioan Compensation on advances received from customers Movement in Deferred Revenue Working capital changes	14.1	827,119 7,792 (29,008) (43,120) (221,297) (4,646) (318,951) (80,626) (93,031) (656,086) (512,250) 309,976 156,792 5,053 384,333 (2,149) <u>19,684,700</u> <u>27,072,710</u>	753,116 10,318 6,218 (27,069) (22,253) (117,368) 3,842 (177,031) (71,123) (257,325) (304,379) 92,118 53,994 3,884 96,678 20,684,849 23,374,197
14.1	Working capital changes			
	Increase / (decrease) in current assets			
	Stores and spares Stock-in-trade Trade debts Loans and advances Short-term prepayments Other receivables		1,672 986,041 (1,527,592) 93,848 6,286 (125,291) (565,036)	89,784 2,560,217 612,365 (695,928) (14,677) (231,079) 2,320,682
	Increase / (decrease) in current liabilities		(***)***)	, - , - ,
	Trade payables, other payables and provisions Current portion of deferred revenue Advances from customers and dealers	[(357,462) (2,149) 20,609,347 20,249,736 19,684,700	7,150,183 (10,006) <u>11,223,990</u> <u>18,364,167</u> 20,684,849
15	CASH AND CASH EQUIVALENTS			
	Term Deposit Receipts Government Securities - Market Treasury Bills Cash and bank balances	7 7	25,000,000 68,976,002 1,654,553	18,000,000 40,176,346 68,674

58,245,020

95,630,555

Notes to and Forming Part of the Condensed Interim Financial Statements

For the quarter ended September 30, 2021(unaudited)

16 TRANSACTIONS AND BALANCES WITH ASSOCIATED UNDERTAKINGS / RELATED PARTIES

16.1 The associated undertakings / related parties comprise of associated companies, staff retirement funds and key management personnel. Transactions carried out with associated undertakings / related parties during the year are as follows:

	Quarter ended			
	Septem	September 30		
	2021	2020		
	(Rupees	in '000)		
With associated undertakings / related parties:				
Sales	258,752	60,193		
Purchases	33,167,331	15,787,210		
Insurance premium	32,984	24,969		
Agency commission	5,155	1,519		
Running royalty	942,593	545,657		
Return on bank deposits	86,325	67,101		
Proceeds from disposal of fixed assets / insurance claim	84	70		
Donations	15,000	-		
Supervisor Fees	5,922	-		
Bank and LC charges	15,068	16,920		
Interest on long term loan facility	1,392	1,260		
With other related parties:				
Contribution to retirement benefit funds	36,696	29,707		
With key management personnel:				
- Salaries and benefits	31,360	25,789		
- Post employment benefits	2,020	1,672		
- Sale of fixed assets	35	-		

The related party balances outstanding as at period / year end are as follows:

Nature of balances	September 30 2021 (Unaudited) (Rupees in	June 30 2021 (Audited) n '000)
Short-term prepayments	11,591	2,987
Accrued Return on deposits and savings accounts	9,070	14,779
Bank balances and Term Deposit Receipts	10,913,176	11,821,129
Margin held by bank against LC's	592,291	2,104,031
Warranty claims, agency commission and other receivables	331,751	136,113
Trade and other payables	4,655,371	3,633,143

16.2 During the period, Rs 0.875 million (September 30, 2020: Rs 0.875 million) was paid as directors' fee to independent directors.

For the guarter ended September 30, 2021 (unaudited)

17 FAIR VALUE OF FINANCIAL INSTRUMENTS

International Financial Reporting Standard 7, 'Financial Instruments: Disclosure' requires the Company to classify fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (level 2); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (level 3).

Investment of the Company carried at fair value are categorised as follows:

	As at September 30, 2021			As at June 30, 2021		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Financial assets 'at fair value			Rupees	s in '000		
through profit or loss'						
Government Securities						
- Market Treasury Bills	-	68,976,002	-	-	37,437,344	-
 Listed Mutual Fund Units 	-	11,852,986	-	-	12,615,103	-
- Derivative financial instruments	-	33,726	-	-	29,079	-

18 NON-ADJUSTING EVENT AFTER THE DATE OF STATEMENT OF FINANCIAL POSITION

The Board of Directors in its meeting held on October 25, 2021 have proposed an interim cash dividend of Rs 34.5 per share (September 30, 2020: Rs 12 per share) in respect of the year ending June 30, 2022. The condensed interim financial information for the quarter ended September 30, 2021, does not include the effect of this dividend which will be accounted for in the condensed interim financial information for the period ended December 31, 2021.

19 CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified wherever necessary, for the purpose of better presentation and comparison.

20 DATE OF AUTHORIZATION FOR ISSUE

This condensed interim financial information was authorised for issue on October 25, 2021 by the Board of Directors of the Company.

21 GENERAL

Figures in this condensed interim financial information has been rounded off to the nearest thousand rupees.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali Chief Executive

Shinji Yanagi Vice Chairman & Director

Company Information

Board of Directors

- Mr. Mohamedali R. Habib Mr. Shinji Yanagi Mr. Ali Asghar Jamali Mr. Muhammad H. Habib Mr. Noriaki Kurokawa Mr. Tetsuva Ezumi Mr. Imran A. Habib Mr. Azam Faruque Mr. Rivaz T. Chinoy Syeda Tatheer Zehra Hamdani Independent Director
- Chairman Vice Chairman Chief Executive Director Director Director Director Independent Director Independent Director

Chief Financial Officer

Mr. Mohammad Ibadullah

Company Secretary

Mr. Muhammad Arif Anzer

Audit Committee Members

Mr. Azam Faruque Mr. Muhammad H. Habib Mr. Imran A. Habib Mr. Noriaki Kurokawa Mr. Riyaz T. Chinoy Mr. Tetsuva Ezumi Mr. Shiraz Sanawar

Committee Chairman Member Member Member Member Member Secretary & Head of Internal Audit

Human Resource and Remuneration Committee Members

Mr. Azam Faruque Committee Chairman Member Mr. Mohamedali R. Habib Member Mr. Shinji Yanagi Syeda Tatheer Zehra Hamdani Member Mr. Ali Asghar Jamali Member Mr. Khurram Mahmood Secretary

Auditors

A.F. Ferguson & Co. Chartered Accountants, State Life Building No. 1-C, I.I. Chundrigar Road, Karachi.

Legal Advisors

A.K. Brohi & Company Mansoor Ahmed Khan & Co. Mahmud & Co.

Bankers

Bank Alfalah Limited Bank Al-Habib Limited Citibank N.A. Habib Bank Limited Habib Metropolitan Bank Limited MCB Bank Limited Meezan Bank Ltd National Bank of Pakistan Standard Chartered Bank (Pakistan) Limited United Bank Limited

Registrar

CDC Share Registrar Services Limited CDC House, 99-B, Block 'B' S.M.C.H.S. Main Shahra-e-Faisal Karachi - 74400, Pakistan, UAN: 111-111-500 Tel: 0800 - 23275 Fax (92-21) 34326053 Email: info@cdcsrsl.com

Factory / Registered Office

Plot No. N.W.Z/1/P-1, Port Qasim Authority, Bin Qasim, Karachi,

Phone: (PABX) (92-21) 34720041-48 (UAN) (92-21) 111-TOYOTA (869-682) Fax: (92-21) 34720040 Website: www.toyota-indus.com

Credit Rating

Credit Rating Company: VIS Credit Rating Company Limited Long term rating: AA+ Short term rating: A-1+

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