

INDUS MOTOR COMPANY LTD.

Condensed Interim Financial Information For the Nine Months and Quarter ended March 31, 2023 (Unaudited)



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Directors' Report

For the guarter and nine months ended March 31, 2023

The Directors of Indus Motor Company (IMC) Limited are pleased to present the un-audited Company accounts for the quarter and nine months ended on March 31, 2023.

Pakistan's Automobile Industry

The overall economy has experienced a slow down during the current fiscal year. The country's economic outlook remained unfavourable during the period due to major contributing factors such as an increase in current account deficit, depletion of foreign exchange reserves and severe inflationary pressures. The Government's continued attempts to control the ever-increasing inflation by increasing interest rates; and its attempt to narrow the current account deficit through the introduction of import containment policies; has significantly impacted the autosector of the country. Consequently, the auto-sector has operated at below 50% production capacity, leading to frequent plant shutdowns observed during the nine-month period ended on March 31, 2023.

During the period, the auto-sector also experienced a contraction in demand due to a decline in consumer purchasing power, excessive interest rates and increases in the price of vehicles. The vehicle prices were increased on account of severe devaluation of PKR impacting input costs of materials, as well as increased duties and taxes during the period.

During the nine months ended March 31, 2023, the total sales of PAMA members for locally manufactured Passenger Cars (PC) and Light Commercial Vehicles (LCV) decreased by 46% to 110,405 units, as against 205,452 units sold in the corresponding period last year. PAMA member's total production of locally manufactured PCs and LCVs for the nine months of the fiscal year also decreased by 43% to 113,758 units, as against 199,109 units produced in the corresponding period last year.

Company Review

The combined sales of Completely Knocked Down (CKD) and Completely Built-up Units (CBU) vehicles of the Company for the nine months period ended March 31, 2023, decreased by 55% to 26,055 units as against 57,367 units sold in the corresponding period last year. The market share of the Company in the overall market stood at approximately 23% with respect to PAMA players for the nine months period ended March 31, 2023. Moreover, sales for the quarter ended March 31, 2023, decreased by 60% to 7,383 units as against 18,735 units sold in the same quarter last year. The Company produced 26,848 vehicles during the nine months of the fiscal year, registering a 51% decrease, as compared to 55,192 units produced in the same period last year. The company experienced a decline in production during the period primarily due to restrictions on the import of CKD kits and limitations in vendor supply chains, forcing the company to conduct regular plant shutdowns during the period.

The Company's net sales turnover for the nine months period ended March 31, 2023, decreased by 33.6% to Rs. 135.03 billion, as compared to 203.41 billion in the same period last year, while

Directors' Report

For the guarter and nine months ended March 31, 2023

profit after tax also decreased by 61.8% to Rs. 5.84 billion, as against Rs. 15.29 billion achieved in the corresponding period last year. The decline in net profit was primarily due to lower sales volumes for CKD and CBU vehicles, and an increase in input costs which were driven by severe devaluation of PKR against USD and rising production costs. However, the negative impact on the net profit, was offset by higher other income, resulting from higher interest rates compared to the same period last year.

During the quarter ended, March 31, 2023, the Company received various accolades, such as the "Corporate Social Responsibility Award 2023" by the National Forum for Environment & Health (NFEH), 1st Prize in the "Multinational Category for Living the Global Standards Business Sustainability Award 2022" by the UN Global Compact Network Pakistan (UNGCNP) and, four awards in the categories "Business Leader", "Reporting & Transparency", "Employee Volunteer Program", & "Corporate Community Partnerships" under the banner of Corporate Social Responsibility Awards 2023 by The Professionals Network (TPN).

The Earnings Per Share (EPS) of the company for the nine-month period ended March 31, 2023, is Rs. 74.35 in comparison to Rs. 194.56 reported in the same period last year. Despite the challenging quarter faced by the Company in terms of volumes and profitability, the Board of Directors is pleased to declare a third interim cash dividend of Rs. 24.40 per share for the quarter, this making the total dividend for the nine months ended March 31, 2023 of Rs. 42.80 per share, as compared to Rs. 90.50 per share, for the same period last year. During the period, transactions with the related parties as disclosed in the financial statements were carried out in the ordinary course of business.

Near-Term Business Outlook

The automotive industry continues to experience a significant downturn due to the uncertain economic and business climate. The government is struggling to establish a consistent framework to stabilize the economy as mounting political tensions and depleting forex reserves exacerbate the situation. Although some progress has been made towards completing the 9th review under the IMF's Extended Fund Facility (EFF) program, the inability to conclude it has resulted in continued pressure on the balance of payments and forex reserves. Furthermore, the ongoing economic crisis has prompted the World Bank to revise down the country's growth forecast for the current fiscal year from 2% to 0.4%.

The auto-industry will likely experience a further deterioration in demand going forward. The continued volatility of PKR against the US Dollar, tighter fiscal and monetary measures and excessive inflation, coupled with low consumer purchasing power may continue to negatively impact the auto sector sales volumes in the upcoming periods. Moreover, continued restrictions on the import of raw materials and components for the auto-sector will continue to force frequent plant shutdowns, resulting in low sales volumes.



Directors' Report

For the quarter and nine months ended March 31, 2023

The Company acknowledges that the current economic situation is unprecedented, and appreciates that it calls for some drastic actions and measures from the Government. However, the Company urges the Government to permit the necessary imports for the auto-sector, to maintain production levels at least at 50% of last fiscal year i.e. FY 21-22 levels. This would at least ensure survival of the automotive sector and help to safeguard the jobs of over three million workers directly and indirectly employed in the industry. The Company also requests consistency in policy making, particularly regarding the Hybrid incentives provided in the AIDEP 2021-26. The Company has already made significant investments in Hybrid vehicles based on these incentives, and the progress of the investments are in accordance with the planned schedule.

The Company remains steadfast in its unwavering commitment to prioritize the needs of our customers, reflecting our 'Customer First' philosophy. We uphold the values of active involvement, unwavering dedication, and operational efficiency across all levels of our organization to ensure optimal customer satisfaction throughout the entire supply chain.

Acknowledgement

We are grateful to our customers for their trust and continued patronage of our products, and wish to acknowledge the continuous and dedicated efforts of its employees, vendors, dealers and all business partners, even during these challenging and unprecedented times. We extend our gratitude to all our stakeholders and shareholders who have always supported the Company.

We bow to the Almighty, and pray for His blessings and guidance.

On behalf of the Board of Directors.

April 20, 2023 Karachi.

Ali Asghar Jamali
Chief Executive & Director

ڈائر کیٹرزر پورٹ برائے سماہی اورنو ماہ مختتمہ 31مارچ،2023

انڈس موٹر کمپنی (آئی ایم سی) کے بورڈ آف ڈائر کیٹرز 31 مارچ، 2023 کوختم ہونے والی سہ ماہی اور نو ماہ کیلئے کمپنی کے غیر پڑتال شدہ حسابات پیش کرنے میں مسرے محسوس کرتے ہیں۔

پاکستان کی آ ٹوموبائل انڈسٹری

جاری مالی سال کے دوران مجموعی معاشی صورتحال ست روی کا شکار رہی ہے۔ مدت کے دوران ملک کا معاشی آؤٹ لک غیر موافق رہاجس کی وجو ہات میں کرنٹ اکاؤنٹ خسارہ میں اضافہ، غیر ملکی زرمبادلہ کے کم ہوتے ذخائز اورافراط زرکا شدید دباؤ جیسے بڑے عوائل ہیں۔ حکومت کی طرف سے شرح سود میں اضافہ کرکے بڑھتے ہوئے افراط زر پر قابو پانے اور در آمدرو کئے کیلئے پالیسیوں کے ذریعے کرنٹ اکاؤنٹ خسارہ کو کم کرنے کی کوششوں نے ملک کے آٹوسیگر کو کافی حد تک متاثر کیا۔ نتیجناً آٹوسیگر نے 50 فیصد سے کم پیداواری صلاحیت پر کام کیا جس کے باعث محمل کے وران متواتر سے بلانٹ بند کرنے پڑے۔

اس عرصے کے دوران آٹو سیکٹر نے بھی صارفین کی قوت خرید میں کمی ،سود کی حدسے زیادہ شرح اور گاڑیوں کی قیمتوں میں اضافہ کی وجہ سے طلب میں کمی کاسامنا کیا۔ پاکستانی روپے کی زبردست بے قدری کے نتیجہ میں گاڑیوں کی قیمتوں میں اضافہ ہوا جس سے میٹریلز کی ان پٹ لا گئیں متاثر ہوئیں اور ڈیوٹیز اور ٹیکسوں میں اضافہ ہوا۔

31 مارچ،2023 کوختم ہونے والی نوماہ کی مدت کے دوران مقامی سطح پر تیار کردہ مسافر گاڑی (PC) اور لائٹ کمرشل وہیکل (LCV) کیلئے کی اے ایم اے اراکین کی مجموعی فروخت محل فیصد کی کے ساتھ 110,405 یونٹس رہی جبکہ گزشتہ سال کی اس مدت میں 452,452 یونٹس فروخت ہوئے۔مقامی سطح پر تیار کردہ مسافر گاڑی (PC) اور لائٹ کمرشل وہیکل (LCV) کیلئے پی اے ایم اے اراکین کی مالی سال کی نوماہ کیلئے مجموعی پیداوار 43 فیصد کی کے ساتھ 113,758 یونٹس رہی جبکہ گزشتہ سال کی اس مدت میں 109,109 یونٹس تھی۔

سمينى كاجائزه

31 مارچ، 2023 کوختم ہونے والی نوماہ کی مدت کیلئے کمپنی کیCBU اورCBU گاڑیوں کی مشتر کہ فروخت 55 فیصد کی کے ساتھ 2023 نیٹس رہی جبکہ گزشتہ سال کی اس مدت کیلئے یونٹوں کی تعداد 57,367 تھی۔31 مارچ، 2023 کوختم ہونے والی نوماہ کی مدت کیلئے کمپنی کا مجموعی مارکیٹ شیئر پی اے ایم اے کے تناظر میں تقریباً 23 فیصدر ہا۔

مزید برآن 31 مارچ، 2023 کوختم ہونے والی سماہی کیلئے فروخت 60 فیصد کی کے ساتھ 7,383 ہونیٹس رہی جبکہ گزشتہ سال کی اسی مت کے دوران 18,735 یوٹٹس فروخت ہوئے۔ کمپنی نے مالی سال کے نو ماہ کے دوران 26,848 گاڑیاں تیار کیس جو کہ گزشتہ سال کی اسی مت میں 55,192 یوٹٹس کی پیداوار کے مقابلے میں 51 فیصد کم ہیں۔ پیداوار میں کمی کی بنیادی دجہ سی کے ڈی کیٹس کی درآمد پر پابندیاں اور وینڈر کی محدود سپلائی چین ہے جس کی وجہ سے کمپنی کومدت کے دوران با قاعد گی سے پلانٹ کو بند کرنا پڑا۔

18مارچ، 2023 کوفتم ہونے والی نو ماہ کی مدت کیلئے کمپنی کی فروخت سے حاصل ہونے والی خالص آمدنی میں 33.6 فیصد کی کے ساتھ 135.05 بلین روپے ہوئی جبکہ کمپنی کا بعداز ٹیکس منافع 61.8 فیصد کی کے ساتھ 135.05 بلین روپے ہوئی جبکہ کمپنی کا بعداز ٹیکس منافع 61.8 فیصد کی کے ساتھ گزشتہ سال کے 15.29 بلین روپے کے مقابلے میں 5.84 بلین روپے رہا۔ خالص منافع میں کی کی وجہ 8 لاڈالر کے مقابلے میں پیداوار میں پاکستانی روپے کی شدید بے قدری، CKD اور CBU کی فروخت کے جم میں کی اوران پٹ لاگتوں میں اضافہ اور گاڑیوں کی پیداوار میں اضافی خرچوں کے سبب ہے۔ تاہم خالص منافع پر پڑنے والے منفی اثرات کی گزشتہ سال کے مقابلے میں شرح سود میں اضافہ کی وجہ سے دیگر آمدنی بڑھنے کے ذریعے تلائی ہوئی۔

31 مارچ، 2023 کوختم ہونے والی مدت کے دوران کمپنی نے متعدد ابوارڈ ز اوراعز ازات اپنے نام کئے جن میں نیشنل فارم فارانوائر منٹ اینڈ ہیلتھ (این ایف ای ای کی طرف سے 'دکار پوریٹ سوشل ر لیپ نسیبلیٹی ابوارڈ 2023''، یواین گلوبل کمپیکٹ نیٹ ورک پاکستان (یواینجی سیاین پی) کی طرف سے لیونگ دی گلوبل سٹینڈ رڈ برنس سٹین ایبلیٹی ابوارڈ کیلئے ملٹی نیشنل کیٹگری'' میں پہلا انعام اور دی پروفیشنلز نیٹ ورک (ٹی پی این) کی طرف سے کار پوریٹ سوشل ر بیپ سپلیٹی ابوارڈ 2023 کے ت' برنس لیڈز'' ، ر پورٹنگ اینڈ ٹرانسپر نی''''ایمپلائی وولئیئر پروگرام''، اورکار پوریٹ کمیوٹی یارٹنزشپ' ، کی چار کیٹل یوں میں ابوارڈ زشامل ہیں۔

18 مارچ، 2023 کوختم ہونے والی نوماہ کی مدت کیلئے کمپنی کی فی حصص آمدنی گزشتہ سال کی اسی مدت کے194.56 روپے کے مقابلے میں 194.35 روپے ہے۔ جم اور منافع کے تناظر میں کمپنی کو در پیش سے ماہی چیلنجز کے باوجود بورڈ آف ڈائر کیٹرز اس مدت کیلئے 24.40روپے فی حصص کے تیسر سے عبوری نقد منافع مقسمہ کا اعلان کرتے ہوئے مسرت محسوں کرتے ہیں۔31 مارچ، 2023 کوختم ہونے والی نوماہ کی مدت کیلئے مجموعی منافع 42.80 فی حصص رہا جبکہ گزشتہ سال کی اسی مدت میں بیمنافع 50.00روپے فی حصص تھا۔ اس مدت کے دوران متعلقہ فریقوں کے ساتھ لین دین معمول کے کاروباری امور میں انجام دی دیا گیا جنہیں مالی گوشواروں میں بیان کیا گیا۔

مستقبل كاكاروباري جائزه

ملک مین غیرتینی معاشی اور کاروباری صورتحال کے باعث آٹو انڈسٹری میں مندی کارتجان جاری ہے۔حکومت بڑھتے ہوئے ساسی تناؤ اورغیرملکی زرممادلہ کے کم ہوتے ذخائر کے تناظر میں معیثت کو شخکم کرنے کیلئے ایک پیسال فریم ورک قائم کرنے کی سعی کررہی ہے۔حکومت کی طرف سے آئی ایم ایف کے توسیعی فنڈسہولت (ای ایف ایف) پروگرام کے تحت نویں جائزہ کی تنمیل کیلئے کچھ پیش رفت کی گئی لیکن اسے کممل کرنے میں ، نا کا میادا ئیگیوں میں توازن اورغیرملکی زرمبادلہ کے ذخائر پرمسلسل دیاؤ کا باعث بن رہی ہے۔اس کےعلاوہ حاری معاثی بحران کی وجہ سے ورلڈ بینک نے رواں مالی سال کیلئے ملک کی معاشی نمو کی پیشنگو ئی 2 فیصد سے کم کر کے 0.4 فیصد کر دی۔

تو قع ہے کہ آٹوانڈسٹری کومنتقبل میں طلب میں مزید کی کا سامنا کرنا پڑے گا۔US ڈالر کے مقابلے میں پاکستانی روپے کی مسلسل ہے تو قیری جگومتی مالی اور زری پالیسی کےاقد امات اور بلندا فراط زر کے ساتھ صارفین کی کم قوت خرید سے آنے والی مدتوں میں آٹوسیگٹر کی فروخت کے جم بر منفی اثرات جاری رہ سکتے ہیں۔مزید برآں آٹوسکٹر کیلئے خام مال اورا جزاء کی درآ مدیرسلسل یابندیاں یلانٹ کو بار بار بندکرنے برمجبور کرتی رہیں گی۔جس کے نتیجے میں فروخت کا حجم کم ہوگا۔

کمپنی کواس چیز کا ادراک ہے کہ غیرمعمولی معاشی چیلنجز سے نمٹنے کیلئے حکومت کی طرف سے تخت اقدامات اٹھانے کی ضرورت ہے۔اس کے ہاو جود کمپنی حکومت سے مطالبہ کرتی ہے کہ گزشتہ مالی سال22-21 کی سطے کے کم سے کم 50 فیصد تک پیداواری سطح کو برقر ارر کھنے کیلئے آٹوسیکٹر کیلئے ضروری درآ مدات کی اجازت دی جائے تا کہ آٹومویٹوسکٹر کی انڈسٹری رواں دواں رہےاور آٹوسکٹر سے وابستہ 30 لاکھ سے زائد بلواسطہ اور ہلا واسطہ ملازمتوں کومحفوظ بنایا جا سکے۔ کمپنی بلخصوص اے آئی ڈی ای ٹی 26-2021 میں فراہم کردہ ہائبرڈ مراعات کےحوالے سے پالیسی سازی میں تسلسل کی درخواست کرتی ہے۔ کمپنی پہلے ہی ان مراعات کی بنیاد پر ہائبرڈ گاڑیوں میں بہت زیادہ سر مابیدکاری کرچکی ہےاورسر مابیہ کار یوں میں پیش مجوز ہشیڈ ول کےمطابق ہے۔

تعمینی صارفین کی ضروریات کوتر جمح دینے کے اپنے غیرمتزلزل عزم پر کار بند ہے جو'' پہلے صارف'' کے فلیفے کا عکاس ہے۔ہم ادارے کے تمام سطحوں میں فعال شمولیت،غیرمتزلزل عزم اورآپیشنل کارکردگی کی اقدار کو برقرار رکھتے ہیں تا کہ بوری سیلائی چینن کے ذریعے صارفین کے اطمينان كويقيني بنايا حاسكے۔



اظهارتشكر

ہم اپنے قابل قدر صارفین کے شکر گزار ہیں کہ انہوں نے ہماری مصنوعات پر سلسل اعتاد کیا۔ کمپنی اپنی پوری ٹیم ، وینڈرز، ڈیلرز اور تمام برنس پارٹنر کی مشکل اور غیر معمولی حالات میں پرعز م اور انتقک محنت کو تسلیم کرتی ہے۔ ہم اپنے تمام سٹیک ہولڈرز اور حصص یافتاگان سے بھی کمپنی کی ہمیشہ تمایت پراظہار تشکر کرتے ہیں۔

ہم ربّعظیم کے شکرگزار ہیں اوراس کی برکتوں سمیت رہنمائی کیلئے دعا گوہیں۔

بورڈ آف ڈائز کیشرز کی طرف سے 20اپریل ہ2023 کراچی

گر گر گر ش جی بیانا گی نائب چیئر مین اینڈ ڈائر یکٹر على اصغر جمالى چيف! ميكز كيثوانيذ ڈ ائر كيٹر

Condensed Interim Statement of Financial Position

As at March 31, 2023

	Note	March 31 2023 (Unaudited)	June 30 2022 (Audited)
ASSETS		(Rupees II	n '000)
Non-current Assets Property, plant and equipment Intangible assets Long-term loans and advances Long-term deposits Long-term investments Deferred taxation - net	5	20,614,652 95,234 62,884 10,020 - 1,006,720 21,789,510	15,040,490 145,092 15,983 10,020 7,794,310 827,869 23,833,764
Current Assets			513.440
Stores and spares Stock-in-trade Trade debts - unsecured Loans and advances Short-term prepayments Accrued return Other receivables Short-term investments Cash and bank balances	6	564,788 26,767,586 2,011,396 36,028,401 86,074 153,225 2,366,434 38,439,888 3,502,435 109,920,227	26,454,435 3,090,713 9,218,637 49,611 341,268 2,737,584 140,932,118 6,793,784
TOTAL ASSETS		131,709,737	213,965,354
EQUITY			
Share Capital Authorised capital		5,000,000	5,000,000
Issued, subscribed and paid-up capital Reserves		786,000 57,367,351	786,000 53,225,076
LIABILITIES		58,153,351	54,011,076
Non-Current Liabilities			
Long term loan Deferred Revenue	7	239,895 2,150	279,878 959
Current Liabilities		242,045	280,837
Short term loan Deferred revenue Current portion of deferred government grant Current portion of Gas Infrastructure Development Cess payable Unpaid / Unclaimed dividend Trade payables, other payables and provisions Advances from customers and dealers Taxation - net	8	2,057,988 431 - 2,540,564 43,683,806 21,104,430 3,927,122 73,314,341 73,556,386	319,955 103 6,023 27,127 1,426,545 40,480,546 111,989,837 5,423,305 159,673,441
TOTAL EQUITY AND LIABILITIES		131,709,737	213,965,354
CONTINGENCIES AND COMMITMENTS	9		2.0,000,001
CONTINUENCIES AND CONINT INENTS	9		

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali Chief Executive & Director



Condensed Interim Profit and Loss Account

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

		Nine mor	ths ended	Quarter	ended
		March 31		Marcl	n 31
	Note	2023	2022	2023	2022
			(Rupees in	(000)	
Revenue from contracts with customers	10	135,032,743	203,407,342	48,199,211	68,222,743
Cost of sales	11	(134,835,759)	(185,839,697)	(45,154,048)	(62,991,494)
Gross profit		196,984	17,567,645	3,045,163	5,231,249
Distribution expenses		(1,171,369)	(1,246,245)	(448,559)	(372,224)
Administrative expenses		(1,599,617)	(1,518,714)	(584,494)	(589,503)
Other operating expenses		(196,424)	(79,205)	(70,407)	(8,116)
		(2,967,410)	(2,844,164)	(1,103,460)	(969,843)
		(2,770,426)	14,723,481	1,941,703	4,261,406
Workers' Profit Participation Fund					
and Workers' Welfare Fund		(175,465)	(1,187,987)	(98,732)	(362,208)
(Loss)/Profit from operations		(2,945,891)	13,535,494	1,842,971	3,899,198
Other income	13	11,653,195	7,732,248	3,035,673	3,183,116
		8,707,304	21,267,742	4,878,644	7,082,314
Finance cost		(109,535)	(75,834)	(40,810)	(17,121)
Profit before taxation		8,597,769	21,191,908	4,837,834	7,065,193
Taxation		(2,753,804)	(5,899,409)	(1,621,382)	(1,947,386)
Profit after taxation		5,843,965	15,292,499	3,216,452	5,117,807
Earnings per share - basic and diluted (Rupees)		74.35	194.56	40.92	65.11

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali Chief Executive & Director

Condensed Interim Statement of Comprehensive Income

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

	Nine months ended		Quarter ended	
	Mare	ch 31	Marc	h 31
	2023	2022	2023	2022
		(Rupees ir	(000)	
Profit after taxation for the period	5,843,965	15,292,499	3,216,452	5,117,807
Items that may be reclassified subsequently to profit or loss	-	-	-	-
Items that will not be subsequently reclassified to profit or loss	-	-	-	-
Total comprehensive income for the period	5,843,965	15,292,499	3,216,452	5,117,807

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

Mohammad Ibadullah Chief Financial Officer

Chief Executive & Director



Condensed Interim Statement of Cash Flows

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

		NI:	
		Nine month March	
	Note	2023	2022
	Note	(Rupees in	
		(nupees ii i	000)
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash (used in) / generated from operations	14 l	(110,557,698)	61,390,582
Net (decrease) / increase in long-term loans and advances		(46,901)	1,338
Workers' Welfare Fund paid		(509,052)	(300,395)
Compensation paid on advances received from customers		(1,826,556)	(936,233)
Interest paid on loan		(11,347)	(9,783)
Income tax paid		(4,428,837)	(5,275,431)
Net cash (outflow) / inflow from operating activities	'	(117,380,389)	54.870.078
not don (outlow), milest nom operating doubles		(117,000,000)	01,010,010
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment and intangible assets		(8,242,572)	(1,648,100)
Proceeds from disposal of property, plant and equipment		75,707	91,528
Interest received on bank deposits and Term Deposit Receipts		2,012,001	1,054,190
Net proceeds from / (investment) in Pakistan Investment Bonds (PIBs)		4,210,889	(6,770,464)
Interest received on Pakistan Investment Bonds (PIBs)		1,197,086	512,529
Gain on trade of Pakistan Investment Bonds (PIBs)		1,020,629	527,841
Interest received on Market Treasury Bills		- 1	2,038,491
Net proceeds from trade in Market Treasury Bills		36,214,805	2,539,157
Net proceeds from trade in listed mutual fund units		7,618,506	1,326,243
Dividend Income from listed mutual fund units		2,147,020	464,570
Net cash inflow from investing activities		46,254,071	135,985
Net bush limow from investing activities		40,204,071	100,900
CASH FLOWS FROM FINANCING ACTIVITY			
Dividend paid		(587,668)	(6,687,708)
Loans repaid during the period		(1,091,464)	(296,204)
Short-term loan received		2,794,837	(200,201)
Net cash inflow / (outflow) on financing activities	'	1,115,705	(6,983,912)
Net (decrease) / increase in cash and cash equivalents during the period	,	(70,010,613)	48,022,152
Cash and cash equivalents at the beginning of the period		92,396,887	71,477,141
Cash and cash equivalents at the end of the period	15	22,386,274	119,499,293
Cash and Cash equivalents at the end of the period	10	22,000,214	113,433,233

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali Chief Executive & Director

Condensed Interim Statement of Changes in Equity

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

	Share Capital	Reserves				
	laguad	Capital Re		enue		Tatal
	Issued, subscribed and paid-up	Premium on issue of ordinary shares	General reserve	Unappro- priated profit	Sub-Total	Total
			(Rupee:	s in '000)		
Balance as at July 1, 2021	786,000	196,500	39,451,050	7,767,915	47,415,465	48,201,465
Total comprehensive income for the nine month ended March 31, 2022	-	-	-	15,292,499	15,292,499	15,292,499
Transfer to general reserve for the year ended June 30, 2021 appropriated subsequent to year end	-	-	4,500,000	(4,500,000)	-	-
Transactions with owners Final dividend @ 365% for the year ended June 30, 2021 declared subsequent to year end	-	-	-	(2,868,900)	(2,868,900)	(2,868,900)
Interim dividend @ 345% during the period ended September 30, 2021	-	-	-	(2,711,700)	(2,711,700)	(2,711,700)
Interim dividend @ 300% during the half year ended December 31, 2021	-	-	-	(2,358,000)	(2,358,000)	(2,358,000)
Balance as at March 31, 2022	786,000	196,500	43,951,050	10,621,814	54,769,364	55,555,364
Balance as at July 1, 2022	786,000	196,500	43,951,050	9,077,526	53,225,076	54,011,076
Total comprehensive income for the nine month ended March 31, 2023	-	-	-	5,843,965	5,843,965	5,843,965
Transfer to general reserve for the year ended June 30, 2022 appropriated subsequent to year end	-	-	8,000,000	(8,000,000)	-	-
Transactions with owners Final dividend @ 32.5% for the year ended June 30, 2022 declared subsequent to year end	-	-	-	(255,450)	(255,450)	(255,450)
Interim dividend @ 82% during the period ended September 30, 2022	-	-	-	(644,520)	(644,520)	(644,520)
Interim dividend @ 102% during the half year ended December 31, 2022	-	-	-	(801,720)	(801,720)	(801,720)
Balance as at March 31, 2023	786,000	196,500	51,951,050	5,219,801	57,367,351	58,153,351

The annexed notes 1 to 21 form an integral part of these condensed interim financial statements.

Mohammad Ibadullah Chief Financial Officer

Chief Executive & Director



Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

1 THE COMPANY AND ITS OPERATIONS

Ilndus Motor Company Limited (the Company) was incorporated in Pakistan as a public limited company in December 1989 and started commercial production in May 1993. The shares of the Company are quoted on the Pakistan Stock Exchange.

The Company was formed in accordance with the terms of a Joint Venture agreement concluded amongst certain House of Habib companies, Toyota Motor Corporation and Toyota Tsusho Corporation for the purposes of assembling, progressive manufacturing and marketing of Toyota vehicles. The Company also acts as the sole distributor of Toyota and Daihatsu vehicles in Pakistan and has a license for assembling, progressive manufacturing and marketing of Toyota vehicles in Pakistan.

The registered office and factory of the Company is situated at Plot No. NWZ/1/P-1, Port Qasim Industrial Estate, Bin Qasim, Karachi.

2 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
 - International Accounting Standard (IAS) 34, 'Interim Financial Reporting', issued by the International Accounting
 - Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

These condensed interim financial information do not include all the information and disclosures required in a full set of financial statements and should be read in conjunction with the annual published financial statements of the Company for the year ended June 30, 2022.

2.2 These condensed interim financial statements comprise of condensed interim statement of financial position as at March 31, 2023, condensed interim statement of profit or loss, condensed interim statement of other comprehensive income, condensed interim statement of changes in equity, condensed interim statement of cash flows and notes thereto for the nine months and quarter ended March 31, 2023 have neither been reviewed nor audited.

The comparative statement of financial position presented in these condensed interim financial statements as at June 30, 2022 has been extracted from the annual audited financial statements of the Company for the year ended June 30, 2022. The comparative condensed interim statement of profit or loss, condensed interim statement of other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows together with the notes thereto for the nine months ended March 31, 2022 have been extracted from the condensed interim financial statements of the Company for the quarter then ended, which were neither subjected to review nor audited.

Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- 3.1 The accounting policies and methods of computation of balances adopted in the preparation of these condensed interim financial statements are the same as those applied in the preparation of the annual published financial statements of the Company for the year ended June 30, 2022 except for those disclosed in note 3.2.
- 3.2 Changes in accounting standards, interpretations and amendments to published accounting and reporting standards
- 3.2.1 Standards, interpretations and amendments to published approved accounting standards that are effective

There are certain other new standards, interpretations and amendments to accounting and reporting standards which are mandatory for the Company's accounting periods beginning on or after July 1, 2022 but are considered not to be relevant or have any significant effect on the Company's financial reporting and therefore, have not been disclosed in these condensed interim financial statements.

3.2.2 Standards, interpretations and amendments to published approved accounting standards that are not yet effective but relevant

There are certain new standards, interpretations and amendments to accounting and reporting standards that will be mandatory for the Company's annual accounting periods beginning on or after July 1, 2023 but are considered not to be relevant or have any significant effect on the Company's financial reporting and therefore, have not been disclosed in these condensed interim financial statements.

SIGNIFICANT ACCOUNTING ESTIMATES, JUDGMENTS AND FINANCIAL RISK MANAGEMENT

The preparation of these condensed interim financial statements is in conformity with the approved accounting standards as applicable in Pakistan for interim reporting which requires management to make estimates, assumptions and use judgments that affect the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgments are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revision to accounting estimates are recognized prospectively commencing from the period of revision.

Judgments and estimates made by the management in the preparation of these condensed interim financial statements are the same as those applied to the financial statements as at and for the year ended June 30, 2022.

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements as at and for the year ended June 30, 2022.

Due to the current economic situation prevalent in the country in relation to the foreign reserves and its consequential impact on imports, the Company is closely monitoring the current situation and has been able to procure essential stocks to ensure business continuity.



Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

March 31	June 30		
2023	2022		
(Unaudited)	(Audited)		
(Runees	in '000)		

5 PROPERTY, PLANT AND EQUIPMENT

Operating assets	11,421,717	12,586,135
Capital work-in-progress	9,192,935	2,454,355
	20,614,652	15,040,490

5.1 Details of additions and disposals during the period are as follows:

	Additions		Disposals	
	(at cost) Nine months ended		(at co	ost)
			Nine months ended	
	Marcl	n 31	March 31	
	2023	2022	2023	2022
		(Rupees	in '000)	
Tangible - owned				
Leasehold land	-	-	-	-
Buildings on leasehold land:				
Factory	220,462	741	-	222
Others	52,969	23,200	-	-
Plant and machinery	878,498	162,570	33,958	48,612
Motor vehicles	278,461	264,388	85,544	85,948
Furniture and fixtures	29,508	62,655	-	764
Office equipment	11,622	18,701	-	815
Computers and related accessories	22,525	24,720	50,553	16,495
Tools and equipment	9,541	8,254	2,577	1,108
Jigs, moulds and related equipments	-	391	-	-
	1,503,586	565,620	172,632	153,964
Intangible assets			-	
Computer Software	406	6,332	87,598	-

5.1.1 Additions to owned assets include transfers from capital work-in-progress amounting to Rs 1,148.625 million (March 31, 2022: Rs 262.753 million).

March 21

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

		March 31 2023 (Unaudited)	2022 (Audited)
		(Rupees	n '000)
6	SHORT TERM INVESTMENTS		
	At amortized cost Government securities - Pakistan Investment Bonds (PIBs)	7,794,310	4,210,889
	Term Deposit Receipts (TDRs)	5,000,000	50,800,000
	At fair value through profit or loss - Government securities - Market Treasury Bills - Listed Mutual Fund Units	14,117,655 11,527,923 38,439,888	66,873,169 19,048,060 140,932,118
7	LONG TERM LOAN		
	Loan Under financing scheme - Refinance scheme for renewable energy	239,895 239,895	279,878 279,878
8	SHORT TERM LOAN		
	Current Portion of Long term Loan: - Refinance scheme for renewable energy - Refinance scheme for payment of wages and salaries to employees Foreign exchange loan	49,978 - 2,008,010 2,057,988	49,978 269,977 319,955
_			

9 CONTINGENCIES AND COMMITMENTS

9.1 Contingencies

- 9.1.1 The status of contingencies as disclosed in annual financial statements of the Company for the year ended June 30, 2022 has remained unchanged.
- 9.1.2 As at March 31, 2023 the claims not acknowledged as debts by the company aggregate to Rs 2,869.913 million (June 30, 2022: Rs 2,755.943 million).
- 9.1.3 Outstanding bank guarantees as at March 31, 2023 amounted to Rs 23,043.319 million (June 30, 2022: Rs 24,051.602 million). This includes an amount of Rs 7,861.406 million (June 30, 2022: Rs 6,056.974 million) in respect of bank guarantees from a related party.

9.2 Commitments

- 9.2.1 Commitments in respect of capital expenditure as at March 31, 2023 aggregate to Rs 6,802.008 million (June 30, 2022: Rs 4,439.435 million).
- 9.2.2 Commitments in respect of letters of credit, other than for capital expenditure, as at March 31, 2023 amounted to Rs 25,413.082 million (June 30, 2022: Rs 10,782.735 million). The above letters of credit include an amount of Rs 11,379.968 million (June 30, 2022: Rs 309.386 million) availed from a related party.



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Notes to and Forming Part of the Condensed Interim Financial Statements

March 31

Nine months ended

March 31

Quarter ended

March 31

March 31

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

	March Si	March Si	March Si	IVIAI CIT 3 I
	2023	2022	2023	2022
		(Rupees in '	000)	
REVENUE FROM CONTRAC WITH CUSTOMERS	TS			
Manufacturing				
Gross sales	166,544,217	243,965,574	59,598,604	83,843,549
CVT	(1,646,933)	-	(589,232)	
Sales tax	(24,482,650)	(35,437,353)	(9,093,378)	(12,182,335
FED	(9,854,195)	(9,148,040)	(3,569,901)	(4,127,159
	130,560,439	199,380,180	46,346,093	67,534,055
Commission	(2,831,222)	(4,640,902)	(780,733)	(1,888,823
Discounts	(37,139)	(9,296)	(14,304)	(3,230
Compensation on advances				
from customers	(1,911,443)	(1,242,702)	(210,920)	(590,237
Manufacturing net sales	125,780,635	193,487,280	45,340,136	65,051,766
Trading				
Gross sales	11,930,973	12,377,507	3,725,011	4,042,143
Sales tax	(1,843,518)	(1,739,258)	(585,535)	(604,703
	10,087,455	10,638,249	3,139,476	3,437,440
Commission	(145,365)	(214,348)	(55,978)	(92,107
Discounts	(689,982)	(503,839)	(224,423)	(174,355
Trading net sales	9,252,108	9,920,061	2,859,075	3,170,978
Net sales	135,032,743	203,407,342	48,199,211	68,222,743
		ths ended		r ended
	March 31	March 31	March 31	March 31
	2023	2022	2023	2022
		(Rupees in '	000)	
COST OF SALES				
Manufacturing	128,002,102	178,347,609	43,109,594	60,642,795
Trading	6,833,657	7,492,088	2,044,454	2,348,699
	134,835,759	185,839,697	45,154,048	62,991,494

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Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

12. SEGMENT REPORTING

	Nine months ended March 31, 2023			Nine months ended March 31, 2022			
	Manufacturing	Trading	Total	Manufacturing	Trading	Total	
			(Rupees i	n '000)			
Net sales	125,780,635	9,252,108	135,032,743	193,487,280	9,920,061	203,407,342	
Gross (loss) / profit	(2,221,467)	2,418,451	196,984	15,139,671	2,427,973	17,567,645	
(Loss) / profit from operations	(5,186,644)	2,240,753	(2,945,891)	11,324,558	2,210,935	13,535,494	
	Quarter	ended March 3	1, 2023	Quarter	ended March 31	, 2022	
	Manufacturing	Trading	Total	Manufacturing	Trading	Total	
			(Rupees i	n '000)			
Net sales	45,340,136	2,859,075	48,199,211	65,051,766	3,170,978	68,222,744	
Gross profit	2,230,542	814,621	3,045,163	4,408,969	822,279	5,231,248	
Profit from							
operations	1,090,148	752,823	1,842,971	3,157,636	741,561	3,899,198	

13 OTHER INCOME

	Nine months ended		
	March	31	
	2023	2022	
	(Rupees in '000)		
Income from Financial Assets			
Return on bank deposits	1,823,958	1,139,938	
Net gain on investment in listed mutual fund units	98,369	47,466	
Dividend income from listed mutual fund units	2,147,020	464,570	
Interest income on Pakistan Investment Bonds	1,197,087	512,445	
Gain on trade of investment in Pakistan Investment Bonds	1,020,629	527,841	
Interest income on Market Treasury Bills	· · · -	2,038,491	
Gain on trade of investment in Market Treasury Bills	4,378,556	2,539,157	
Income from Non Financial Assets			
Agency Commission income - net of expenses	19,476	26,210	
Unclaimed liabilities written back	489,696	231,831	
Freight and other charges income - net of expenses	312,493	113,663	
Others	165,911	90,636	
	11,653,195	7,732,248	



Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

			Nine months ended		
			March		
		Note	2023	2022	
			(Rupees in	ר'000)	
14	CASH GENERATED FROM / (USED IN) OPERATIONS				
	Profit before taxation		8,597,769	21,191,908	
	Adjustment for non-cash charges and other items:				
	Depreciation		2,606,456	2,493,872	
	Amortization		50,248	23.661	
	Provision for doubtful debts		17,907	21,184	
	Gain on disposal of operating fixed assets		(14,147)	(42,219)	
	Net unrealised loss on foreign exchange contracts - fair value hedge		195,896	29,079	
	Return on bank deposits		(1,823,958)	(1,139,938)	
	Interest income on Pakistan Investment Bonds		(1,197,087)	(512,445)	
	Gain on trade of investment in Pakistan Investment Bonds		(1,020,629)	(527,841)	
	Interest income on Market Treasury Bills		-	(2,038,491)	
	Gain on trade of investment in Market Treasury Bills		(4,378,556)	(2,416,210)	
	Net gain against investments in listed mutual fund units		(98,369)	(47,466)	
	Unrealized gain on investment in Market Treasury Bills		-	(122,947)	
	Dividend income from listed mutual fund units		(2,147,020)	(464,570)	
	Charge in respect of Workers' Profit Participation Fund		-	755,499	
	Charge in respect of Workers' Welfare Fund		175,465	432,488	
	Interest expense on loans		12,271	14,080	
	Compensation on advances received from customers		1,911,443	1,242,701	
	Working capital changes	14.1	(113,445,387)	42,498,237	
			(110,557,698)	61,390,582	
14.1	Working capital changes				
	(Increase) / decrease in current assets				
	Stores and spares		(51,347)	(13,686)	
	Stock-in-trade		(313,150)	(5,654,525)	
	Trade debts		1,061,410	(1,362,529)	
	Loans and advances		(26,809,763)	911,701	
	Short-term prepayments		(36,463)	(35,090)	
	Other receivables		153,873	(2,591,518)	
	(Decrease) / increase in current liabilities		(25,995,440)	(8,745,647)	
	Trade payables, other payables and provisions		3,462,259	3,278,013	
	Current portion of deferred revenue		3,462,259	(2,938)	
	Advances from customers and dealers		(90,885,407)	47,940,451	
	Gas Infrastructure Development Cess Payable		(27,127)	28,358	
	add i i ii add addai'd Borolopinoi i Cocci i ayable		(87,449,947)	51,243,884	
			(113,445,387)	42,498,237	
15	CASH AND CASH EQUIVALENTS				
	Term Deposit Receipts		5,000,000	41,750,000	
	Government Securities - Market Treasury Bills		13.883.838	70.029.196	
	Cash and bank balances		3,502,435	7,720,097	
			22,386,274	119,499,293	

Quarter ended

Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

16 TRANSACTIONS AND BALANCES WITH ASSOCIATED UNDERTAKINGS / RELATED PARTIES

16.1 The associated undertakings / related parties comprise of associated companies, staff retirement funds and key management personnel. Transactions carried out with associated undertakings / related parties during the year are as follows:

Nine months anded

March 31		March 31		
(Rupee	s in '000)	(Rupees	in '000)	
323,762	879,504	142,894	99,136	
87,680,990	111,139,681	28,637,883	40,905,570	
90,841	106,635	30,225	37,188	
19,196	29,360	5,438	22,195	
2,351,704	2,988,093	1,031,417	1,010,714	
1,070,885	352,665	379,157	179,299	
2,962	115	161	31	
28,217	30,000	8,217	-	
9,469	5,922	9,469	-	
1,875	1,650	625	500	
76,415	49,023	33,732	15,050	
694	3,457	-	905	
114,611	109,155	37,989	36,438	
	,	41,471	36,632	
,	,	2,546	2,493	
19	35	-	-	
	Mar 2023 (Rupee 323,762 87,680,990 90,841 19,196 2,351,704 1,070,885 2,962 28,217 9,469 1,875 76,415 694	2023 2022	March 31 March 2023 2023 2022 (Rupees in '000)	

The related party balances outstanding as at period / year end are as follows:

	March 31 2023 (Unaudited)	June 30 2022 (Audited)
Nature of balances	(Rupees	in '000)
Short-term prepayments	17,590	3,043
Accrued Return on deposits and savings accounts Bank balances and Term Deposit Receipts	8,762 8,552,262	14,688 13,026,079
Margin held with bank against imports under LC's Warranty claims, agency commission and other receivables	13,726,689 291,231	314,261 306,754
Trade and other payables	13,440,792	13,619,631

16.2 During the period, Rs 1.750 million (March 31, 2022: Rs 2.125 million) was paid as directors' fee to independent directors.



Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

17 FAIR VALUE OF FINANCIAL INSTRUMENTS

International Financial Reporting Standard 7, 'Financial Instruments: Disclosure' requires the Company to classify fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (level 2); and
- inputs for the asset or liability that are not based on observable market data (unobservable inputs) (level 3).

Investment of the Company carried at fair value are categorised as follows:

Level 1 Level 2 Level 3 Level 3 Level 2 Level 3 Level 2 Level 3 Leve		(Un-audited)		(Audited)			
Rupees in '000 Financial assets 'at fair value through profit or loss' Government Securities - Market Treasury Bills - 14,117,655 - 66,873,169 - Listed mutual fund units - 11,527,923 - 19,048,060 -		As	As at March 31, 2023		As at June 30, 2022		
Financial assets 'at fair value through profit or loss' - Government Securities - Market Treasury Bills - 14,117,655 - 066,873,169 - Listed mutual fund units - 11,527,923 - 19,048,060 - 1		Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
through profit or loss' - Government Securities - Market Treasury Bills - 11,17,655 - 066,873,169 - Listed mutual fund units - 11,527,923 - 19,048,060 -				Rupees	in '000		
- Government Securities - Market Treasury Bills - Listed mutual fund units - 11,527,923 - 19,048,060 - 19,048,060	Financial assets 'at fair value						
- Market Treasury Bills - 14,117,655 66,873,169 - - Listed mutual fund units - 11,527,923 19,048,060 -	through profit or loss'						
- Listed mutual fund units - 11,527,923 19,048,060 -	- Government Securities						
	- Market Treasury Bills	-	14,117,655	-	-	66,873,169	-
- Derivative financial instruments - 271,244 - - 467,140 -	- Listed mutual fund units	-	11,527,923	-	-	19,048,060	-
	- Derivative financial instruments	-	271,244	-	-	467,140	-

18 NON-ADJUSTING EVENT AFTER STATEMENT OF FINANCIAL POSITION DATE

The Board of Directors in its meeting held on April 20, 2023 have proposed an interim cash dividend of Rs 24.40 per share (March 31, 2022: Rs 26 per share) in respect of the year ending June 30, 2023. The condensed interim financial information for the quarter ended March 31, 2023, does not include the effect of this dividend which will be accounted for in the annual financial statements for the year ended June 30, 2023.

19 CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified wherever necessary, for the purpose of better presentation and comparison.

Notes to and Forming Part of the Condensed Interim Financial Statements

For the Nine Months and Quarter ended March 31, 2023 (Unaudited)

20 DATE OF AUTHORIZATION FOR ISSUE

This condensed interim financial information was authorised for issue on April 20, 2023 by the Board of Directors of the Company.

21 **GENERAL**

Figures in this condensed interim financial information has been rounded off to the nearest thousand rupees.

Mohammad Ibadullah Chief Financial Officer

Ali Asghar Jamali Chief Executive & Director Vice Chairman & Director



Company Information

Board of Directors

Mr. Mohamedali R. Habib Chairman
Mr. Shinji Yanagi Vice Chairman
Mr. Ali Asqhar Jamali Chief Executive

Mr. Muhammad H. Habib Director
Mr. Akihiro Murakami Director
M. Shigeki Furuya Director
Mr. Imran A. Habib Director

Mr. Azam Faruque Independent Director
Mr. Riyaz T. Chinoy Independent Director
Syeda Tatheer Zehra Hamdani Independent Director

Chief Financial Officer

Mr. Mohammad Ibadullah

Company Secretary

Mr. Riyaz T. Chinoy

Mr. Muhammad Arif Anzer

Audit Committee Members

Mr. Azam Faruque Committee Chairman
Mr. Muhammad H. Habib Member
Mr. Imran A. Habib Member
Mr. Akihiro Murakami Member

Mr. Shiraz Sanawar Secretary & Head of

Internal Audit

Member

Human Resource and Remuneration Committee Members

Mr. Azam Faruque Committee Chairman
Mr. Mohamedali R. Habib Member
Mr. Shinji Yanagi Member

Syeda Tatheer Zehra Hamdani Member Mr. Ali Asghar Jamali Member Mr. Khurram Mahmood Secretary

Auditors

A.F. Ferguson & Co.
Chartered Accountants,
State Life Building No. 1-C,
I.I. Chundrigar Road, Karachi.

Legal Advisors

A.K. Brohi & Company Mansoor Ahmed Khan & Co.

Mahmud & Co.

Bankers

Bank Alfalah Limited Bank Al-Habib Limited Habib Bank Limited

Habib Metropolitan Bank Limited

MCB Bank Limited Meezan Bank Ltd National Bank of Pakistan Standard Chartered Bank (Pakistan) Limited

United Bank Limited

Registrar

CDC Share Registrar Services Limited

CDC House, 99-B, Block 'B' S.M.C.H.S. Main Shahra-e-Faisal Karachi - 74400, Pakistan.

UAN: 111-111-500
Tel: 0800 - 23275
Fax (92-21) 34326053
Email: info@cdcsrsl.com

Factory / Registered Office

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Phone: (PABX) (92-21) 34720041-48

(UAN) (92-21) 111-TOYOTA (869-682)

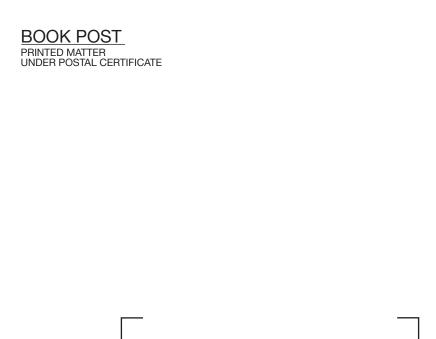
Fax: (92-21) 34720040 Website: www.toyota-indus.com

Credit Rating

Credit Rating Company:

VIS Credit Rating Company Limited

Long term rating: AA+ Short term rating: A-1+



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